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Initial Public Offer of equity shares on the main board of BSE Limited (**"BSE"**) and National Stock Exchange of India Limited **("NSE"**, and together with BSE, the **"Stock Exchanges"**) in compliance with Chapter II A of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended ("**SEBI ICDR REGULATIONS**").

FOOD & LINK
as exclusive as you

(Please scan this QR code to view the RHP and the Abridged Prospectus.)

FOODLINK F&B HOLDINGS (INDIA) LIMITED
(TO BE LISTED ON THE MAIN BOARD OF BSE AND NSE)

Our Company was originally incorporated as "Foodlink F&B Holdings (India) Private Limited" a private limited company under the Companies Act, 2013 through a certificate of incorporation dated October 28, 2015, issued by the Registrar of Companies, Maharashtra at Mumbai. The name of the Company was thereafter changed to "Foodlink F&B Holdings (India) Limited" upon conversion to a public limited company pursuant to a Board resolution dated December 6, 2024 and a special resolution passed in the extraordinary general meeting of the Shareholders held on December 10, 2024, and consequently a fresh certificate of incorporation dated February 18, 2025, was issued by the Registrar of Companies, Central Processing Centre to reflect the change in name. For further details, see "History and Certain Corporate Matters – Brief History of our Company" on page 263 of the red herring prospectus dated November 19, 2026 (**"RHP"** or **"Red Herring Prospectus"**) filed with the RoC.

Registered and Corporate Office: 301, Safal Pride, Opp. Saras Baug, Sion Trombay Road, Deonar, Mumbai– 400088, Maharashtra, India.
Contact Person: Shivangi Drolia, Company Secretary and Compliance Officer; **Tel:** (+91) 22 6118 9999, **E-mail:** secretarial@foodlink.in; **Website:** www.foodlink.global; **Corporate Identity Number:** U74120MH2015PLC269627

OUR PROMOTER: SANJAY MANOHAR VAZIRANI

INITIAL PUBLIC OFFERING OF UP TO [●] EQUITY SHARES OF FACE VALUE OF ₹ 2 EACH ("EQUITY SHARES") OF FOODLINK F&B HOLDINGS (INDIA) LIMITED ("OUR COMPANY" OR THE "ISSUER") FOR CASH AT A PRICE OF ₹ [●] PER EQUITY SHARE (INCLUDING A SHARE PREMIUM OF ₹ [●] PER EQUITY SHARE) ("OFFER PRICE") AGGREGATING UP TO ₹ [●] MILLION (THE "OFFER"). THE OFFER COMPRISES OF A FRESH ISSUE OF UPTO [●] EQUITY SHARES OF FACE VALUE OF ₹ 2 EACH BY OUR COMPANY AGGREGATING UPTO ₹ 1,920.00 MILLION (THE "FRESH ISSUE") AND AN OFFER FOR SALE OF UP TO 8,835,382 EQUITY SHARES OF FACE VALUE OF ₹ 2 EACH (THE "OFFERED SHARES") AGGREGATING UP TO ₹ [●] MILLION (THE "OFFER FOR SALE"), COMPRISING UP TO 2,286,446 EQUITY SHARES OF FACE VALUE OF ₹ 2 EACH AGGREGATING TO ₹ [●] MILLION BY SANJAY MANOHAR VAZIRANI ("PROMOTER SELLING SHAREHOLDER"), UP TO 413,430 EQUITY SHARES OF FACE VALUE OF ₹2 EACH AGGREGATING TO ₹[●] MILLION BY ANKITA CHUGH, UP TO 703,265 EQUITY SHARES OF FACE VALUE OF ₹2 EACH AGGREGATING TO ₹[●] MILLION BY TRANS GLOBAL HOTELS LLP (ANKITA CHUGH AND TRANS GLOBAL HOTELS LLP, COLLECTIVELY THE "PROMOTER GROUP SELLING SHAREHOLDERS"), AND UP TO 5,432,241 EQUITY SHARES OF FACE VALUE OF ₹2 EACH AGGREGATING TO ₹[●] MILLION BY THE INVESTOR SELLING SHAREHOLDERS (AS DEFINED BELOW). THE OFFER SHALL CONSTITUTE [●] % OF THE POST-OFFER PAID-UP EQUITY SHARE CAPITAL OF OUR COMPANY.

DETAILS OF THE TOP 10 SELLING SHAREHOLDERS

Name of the Selling Shareholder	Type	Number of Equity Shares Offered	Weighted Average Cost of Acquisition per Equity Share (in ₹)*
Sanjay Manohar Vazirani	Promoter Selling Shareholder	Up to 2,286,446 Equity Shares of face value ₹ 2 each aggregating up to ₹ [●] million	0.19
Arpit Khandelwal	Investor Selling Shareholder	Up to 1,832,241 Equity Shares of face value ₹ 2 each aggregating up to ₹ [●] million	102.93
V'Ocean Investments Limited	Investor Selling Shareholder	Up to 1,686,808 Equity Shares of face value ₹ 2 each aggregating up to ₹ [●] million	75.54
Trans Global Hotels LLP	Promoter Group Selling Shareholder	Up to 703,265 Equity Shares of face value ₹ 2 each aggregating up to ₹ [●] million	0.24
Ankita Chugh	Promoter Group Selling Shareholder	Up to 413,430 Equity Shares of face value ₹ 2 each aggregating up to ₹ [●] million	Negligible
Aarkay Investments Private Limited	Investor Selling Shareholder	Up to 204,644 Equity Shares of face value ₹ 2 each aggregating up to ₹ [●] million	75.54
Oaks Asset Management Private Limited	Investor Selling Shareholder	Up to 180,640 Equity Shares of face value ₹ 2 each aggregating up to ₹ [●] million	75.54
Welspun Group Master Trust through its trustee Balkrishan Goenka	Investor Selling Shareholder	Up to 167,440 Equity Shares of face value ₹ 2 each aggregating up to ₹ [●] million	75.54
Aarin Capital Partners through its partners T. V. Mohandas Pai and Ranjan Ramdas Pai	Investor Selling Shareholder	Up to 111,626 Equity Shares of face value ₹ 2 each aggregating up to ₹ [●] million	75.54
Bona Terra Greenhouses LLP	Investor Selling Shareholder	Up to 74,434 Equity Shares of face value ₹ 2 each aggregating up to ₹ [●] million	75.54

**As certified by S M A R T S & Co, by way of their certificate dated November 19, 2026 (UDIN: 26630587GULSFP6104). For the complete list of Selling Shareholders, please see "The Offer" on page 84 of the RHP*

PRICE BAND: ₹181 TO ₹191 PER EQUITY SHARE BEARING FACE VALUE OF ₹2 EACH.
THE FLOOR PRICE IS 90.50 TIMES OF THE FACE VALUE OF THE EQUITY SHARES AND THE CAP PRICE IS 95.50 TIMES OF THE FACE VALUE OF THE EQUITY SHARES.
BIDS CAN BE MADE FOR A MINIMUM OF 78 EQUITY SHARES OF FACE VALUE OF ₹2 EACH AND IN MULTIPLES OF 78 EQUITY SHARES OF FACE VALUE OF ₹2 EACH THEREAFTER.
THE PRICE TO EARNINGS RATIO (P/E) BASED ON DILUTED EPS FOR FISCAL 2026 FOR THE COMPANY AT THE UPPER END OF THE PRICE BAND IS AS HIGH AS 34.85 TIMES AND AT THE LOWER END OF THE PRICE BAND IS 33.03 TIMES.
THE WEIGHTED AVERAGE RETURN ON NET WORTH FOR LAST THREE FINANCIAL YEARS IS 10.81%.

The details of the Offer for Sale and the post Offer market capitalization of our Company, each at the Floor Price and the Cap Price, are given below:

Particulars	Offer Size and Market Capitalisation			
	At Floor Price of ₹ 181 per Equity Share		At Cap Price of ₹ 191 per Equity Share	
	Up to number of Equity Shares of face value of ₹ 2 each	Up to Amount (₹ in million)	Up to number of Equity Shares of face value of ₹ 2 each	Up to Amount (₹ in million)
Fresh Issue	1,06,07,734	1,920.00	1,00,52,356	1,920.00
Offer for Sale	88,35,382	1,599.20	88,35,382	1,687.56
Total Offer size	**1,94,43,116**	**3,519.20**	**1,88,87,738**	**3,607.56**
Post-Offer market capitalisation of our Company	6,29,06,334	11,386.05	6,23,50,956	11,909.03

BID/OFFER PROGRAMME

ANCHOR INVESTOR BIDDING DATE : WEDNESDAY, NOVEMBER 25, 2026
BID/OFFER OPENS ON : THURSDAY, NOVEMBER 26, 2026
BID/OFFER CLOSES ON : MONDAY, NOVEMBER 30, 2026^

^UPI mandate end time and date shall be at 5:00 pm on the Bid/Offer Closing Date.

We are a global luxury food services business focused on providing curated culinary experiences. Our integrated business model comprises of (i) Events Catering business - through which we provide luxury and tailored catering services to weddings, sports, social and corporate events; (ii) Casual Dining Restaurants & Cloud Kitchens business - which we operate in key metropolitan areas across India and UAE; and (iii) Banquets and Integrated F&B Services business - which we operate through Jade Banquets in Mumbai, Ahmedabad and New Delhi and our integrated F&B services. In order to support our business operations, we have six centralized kitchens in India and one centralized kitchen in Dubai.

THE OFFER IS BEING MADE THROUGH THE BOOK BUILDING PROCESS IN ACCORDANCE WITH REGULATION 6(2) OF THE SEBI ICDR REGULATIONS.
THE EQUITY SHARES OF OUR COMPANY WILL GET LISTED ON THE MAIN BOARDS OF BSE AND NSE. BSE IS THE DESIGNATED STOCK EXCHANGE.
QIB PORTION: NOT LESS THAN 75% OF THE OFFER | NON-INSTITUTIONAL PORTION: NOT MORE THAN 15% OF THE OFFER | RETAIL PORTION: NOT MORE THAN 10% OF THE OFFER

IN MAKING AN INVESTMENT DECISION, POTENTIAL INVESTORS MUST ONLY RELY ON THE INFORMATION INCLUDED IN THE RHP AND THE TERMS OF THE OFFER, INCLUDING THE RISKS INVOLVED AND NOT RELY ON ANY OTHER EXTERNAL SOURCES OF INFORMATION ABOUT THE OFFER AVAILABLE IN ANY MANNER. IN RELATION TO PRICE BAND, POTENTIAL INVESTORS SHOULD ONLY REFER TO THIS PRICE BAND ADVERTISEMENT FOR THE OFFER AND SHOULD NOT RELY ON ANY OTHER EXTERNAL SOURCES OF INFORMATION AVAILABLE IN ANY MANNER IN RELATION TO THE VALUATION OF THE COMPANY AS THESE ARE NOT ENDORSED, PUBLISHED OR CONFIRMED EITHER BY THE COMPANY OR THE BOOK RUNNING LEAD MANAGERS ("BRLMS")

IN ACCORDANCE WITH THE RECOMMENDATION OF THE COMMITTEE OF INDEPENDENT DIRECTORS OF OUR COMPANY, PURSUANT TO THEIR RESOLUTION DATED NOVEMBER 21, 2026, THE ABOVE PROVIDED PRICE BAND IS JUSTIFIED BASED ON QUANTITATIVE FACTORS/KPIs DISCLOSED IN THE *'BASIS FOR OFFER PRICE'* SECTION ON PAGE 175 OF THE RHP *VIS-A-VIS* THE WEIGHTED AVERAGE COST OF ACQUISITION ("WACA") OF PRIMARY AND SECONDARY TRANSACTION(S), AS APPLICABLE, DISCLOSED IN *' BASIS FOR OFFER PRICE'* SECTION ON PAGE 175 OF THE RHP AND PROVIDED BELOW IN THE PRICE BAND ADVERTISEMENT.

RISK TO INVESTORS

For details, refer to section titled "Risk Factors" on page 22 of the RHP

1. **Risk relating to identification of suitable locations for our proposed expansion**

   We have not yet identified the exact location of the premises for setting up the Proposed Centralized Kitchen, the Proposed Banquets and the Proposed Casual Dining Restaurants. If we are unable to identify the properties for the Proposed Centralized Kitchen in Rajasthan or the Proposed Banquets in Rajasthan and Bangalore, or the Proposed Casual Dining Restaurants in the United Arab Emirates, it may result in an inability to undertake the Objects of the Offer, resulting in a variation in the utilisation of Net Proceeds. Further, the identification of properties is critical to obtain the material statutory approvals necessary to commence operations.

2. **Revenue concentration risk**

   We derive a significant portion of our revenue from our Events Catering business. Set forth below is the revenue from operations derived from our three businesses in each of the corresponding periods:

Continued on next page...